

# STATE OF NORTH CAROLINA

**FINANCIAL STATEMENT REVIEW REPORT OF  
FAYETTEVILLE TECHNICAL COMMUNITY COLLEGE  
FAYETTEVILLE, NORTH CAROLINA  
FOR THE YEAR ENDED JUNE 30, 2002**

**OFFICE OF THE STATE AUDITOR**

**RALPH CAMPBELL, JR.**

**STATE AUDITOR**

**FINANCIAL STATEMENT REVIEW REPORT OF**

**FAYETTEVILLE TECHNICAL COMMUNITY COLLEGE**

**FAYETTEVILLE, NORTH CAROLINA**

**FOR THE YEAR ENDED JUNE 30, 2002**

**STATE BOARD OF COMMUNITY COLLEGES**

**THE NORTH CAROLINA COMMUNITY COLLEGE SYSTEM**

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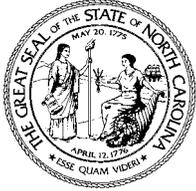
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Ralph Campbell, Jr.  
State Auditor

STATE OF NORTH CAROLINA  
Office of the State Auditor

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## REVIEWER'S TRANSMITTAL

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The Honorable Michael F. Easley, Governor  
The General Assembly of North Carolina  
Board of Trustees, Fayetteville Technical Community College

This report presents the results of our financial statement review of Fayetteville Technical Community College, a component unit of the State of North Carolina, for the year ended June 30, 2002. Our review was made by authority of Article 5A of Chapter 147 of the General Statutes.

The accounts and operations of the College are an integral part of the State's reporting entity represented in the State's *Comprehensive Annual Financial Report (CAFR)* and the State's *Single Audit Report*. In those reports, the State Auditor expresses an opinion on the State's financial statements. In the *Single Audit Report*, the State Auditor also presents the audit results on the State's internal controls and on the State's compliance with laws, regulations, contracts, and grants applicable to the State's financial statements and to its federal financial assistance programs.

As part of the work necessary for the CAFR and the *Single Audit Report*, the accounts and operations of the College were subjected to review procedures as we considered necessary. In addition, we performed review procedures that we considered necessary for us to report on the accompanying financial statements that relate solely to Fayetteville Technical Community College. The review procedures were conducted in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards* issued by the Comptroller General of the United States.

The purpose of this report is to present the results of our review of the accompanying financial statements that relate solely to Fayetteville Technical Community College. Our reporting objectives and review results are:

- 1. Objective** - To disclose any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America.

**Results** - We are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America. These matters are more fully described in the Independent Accountant's Review Report on the financial statements.

## REVIEWER'S TRANSMITTAL (CONCLUDED)

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2. **Objective** – To present significant deficiencies, if any, in internal control over financial reporting which could adversely affect the College's ability to record, process, summarize, and report financial data in the financial statements and present instances of noncompliance, if any, with laws, regulations, contracts, or grants that came to our attention during our review of the financial statements.

**Results** - Our review disclosed no material weaknesses in internal control over financial reporting and no instances of noncompliance which require disclosure herein under *Government Auditing Standards*.

North Carolina General Statutes require the State Auditor to make reports available to the public. Copies of review reports issued by the Office of the State Auditor may be obtained through one of the options listed in the back of this report.



Ralph Campbell, Jr.  
State Auditor

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Ralph Campbell, Jr.  
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**INDEPENDENT ACCOUNTANT'S REVIEW REPORT**

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Board of Trustees  
Fayetteville Technical Community College  
Fayetteville, North Carolina

We have reviewed the accompanying Statement of Net Assets of Fayetteville Technical Community College, a component unit of the State of North Carolina, as of June 30, 2002, and the related Statement of Revenues, Expenses, and Changes in Net Assets and Statement of Cash Flows for the year then ended, in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. All information included in these financial statements is the representation of the College's management.

A review consists principally of inquiries of College personnel and analytical procedures applied to financial data. It is substantially less in scope than an audit in accordance with auditing standards generally accepted in the United States of America, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis (MD&A) on pages 3 to 7 is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. Such information has been subjected to the inquiry and analytical procedures applied in the review of the basic financial statements, and we are not aware of any material modifications that should be made thereto.

Our review was conducted for the purpose of expressing limited assurance that there are no material modifications that should be made to the basic financial statements in order for them to be in conformity with generally accepted accounting principles. Schedule 1 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the inquiry and analytical procedures applied in the review of the basic financial statements, and we are not aware of any material modifications that should be made thereto.

A handwritten signature in black ink that reads "Ralph Campbell, Jr." in a cursive script.

Ralph Campbell, Jr.  
State Auditor

February 25, 2003

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## MANAGEMENT'S DISCUSSION AND ANALYSIS

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This section of Fayetteville Technical Community College's (FTCC's) Financial Statements presents management's discussion and analysis of the College's financial activity during the fiscal year June 30, 2002 and June 30, 2001. This management's discussion and analysis is designed to focus on current activities, resulting change and currently known facts. Please read it in conjunction with the College's basic financial statements and the footnotes.

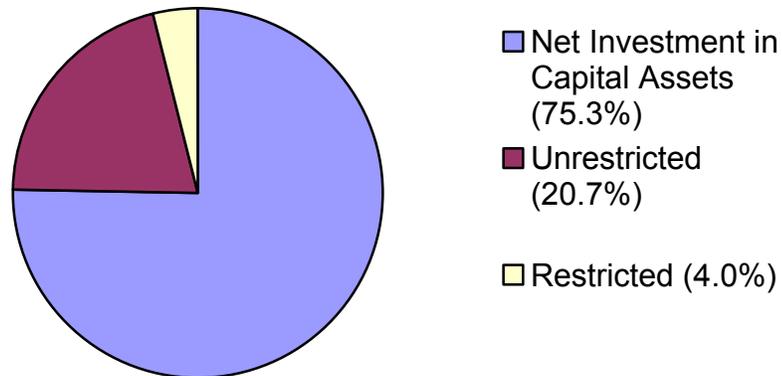
### Using This Annual Report

The new financial statement (implemented in the fiscal year ended June 30, 2002) focuses on the College as a whole. The College's basic financial statements are designed to emulate corporate presentation models whereby all College activities are consolidated into one total. The focus of the Statement of Net Assets is designed to be similar to bottom line results for the College. This statement, for the first time, combines and consolidates, current financial resources (short-term spendable resources) with capital assets. This Statement of Revenues, Expenses, and Changes in Net assets focuses on both the gross and the net costs of College activities, which are supported mainly by state funds, county appropriations and other revenues. This approach is intended to summarize and simplify the user's analysis of cost of various College services to students and the public.

### Financial Highlights

As of June 30, 2002, the College's net assets have decreased to \$40.5 million from \$55.7 million at June 30, 2001. This decrease is due primarily to the implementation of Governmental Accounting Standards Board (GASB) Statements No. 34 & 35 restating the net assets as of June 30, 2001 for accumulated depreciation. Total net assets as of June 30, 2002 consist of investment in capital assets, net of related debt (75.3%), restricted (4.0%) and unrestricted (20.7%). The following is a graphic illustration of net assets.

### Analysis of Net Assets



## **MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)**

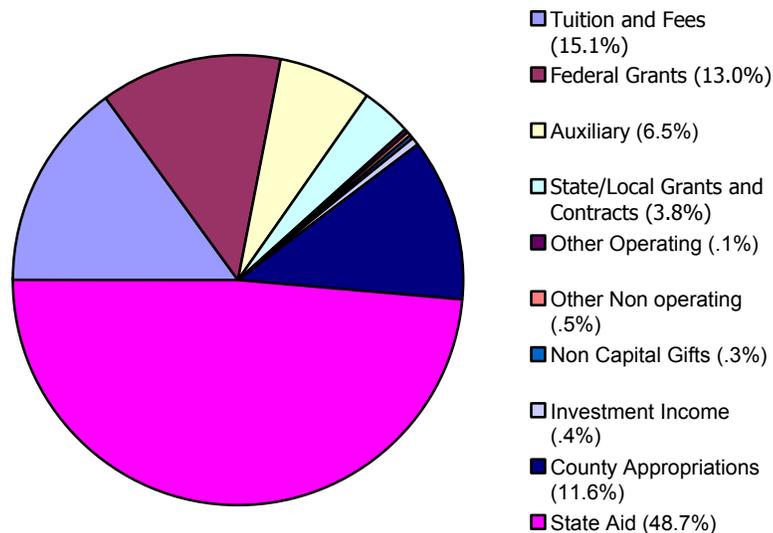
Current assets increased due to increased receivables from students and intergovernmental agencies for construction projects. However, net capital assets decreased as a result of capturing accumulated depreciation in compliance with GASB Statements No. 34 & 35.

As of June 30, 2002, the College had recorded \$46.8 million invested in capital assets, \$16.4 million in accumulated depreciation and \$30.4 million in net capital assets. Library books that had previously been capitalized were expensed at June 30, 2002. Also, the Early Childhood Education Center was capitalized resulting in a reclassification from construction in progress to an increase in buildings.

Long-term liabilities consist of the long-term portion of compensated absences. Current accounts payable and accrued liabilities decreased due to a spending freeze late in the fiscal year as a result of the budget crisis in the state of North Carolina.

Operating revenues at June 30, 2002 included an increase in the Federal Pell grant program servicing 2,735 students. Pell students in 2001-2002 increased by 25% over the 2000-2001 fiscal year. Sales and services revenues increased due to the opening of the Early Childhood Education Center on August 1, 2001. Bookstore revenues and tuition and fees increased due to increased enrollment. Unemployment rates have increased over the past two fiscal years in Cumberland County attributing to the increased enrollment. Tuition and fees revenues are net of scholarship allowances in compliance with the implementation of GASB Statements No. 34 & 35 and increased from \$27.50 to \$31.00 per credit hour for in-state students and from \$169.75 to 173.25 for out-of-state students. The following is a graphic illustration of revenues by source.

### **Revenue by Source**

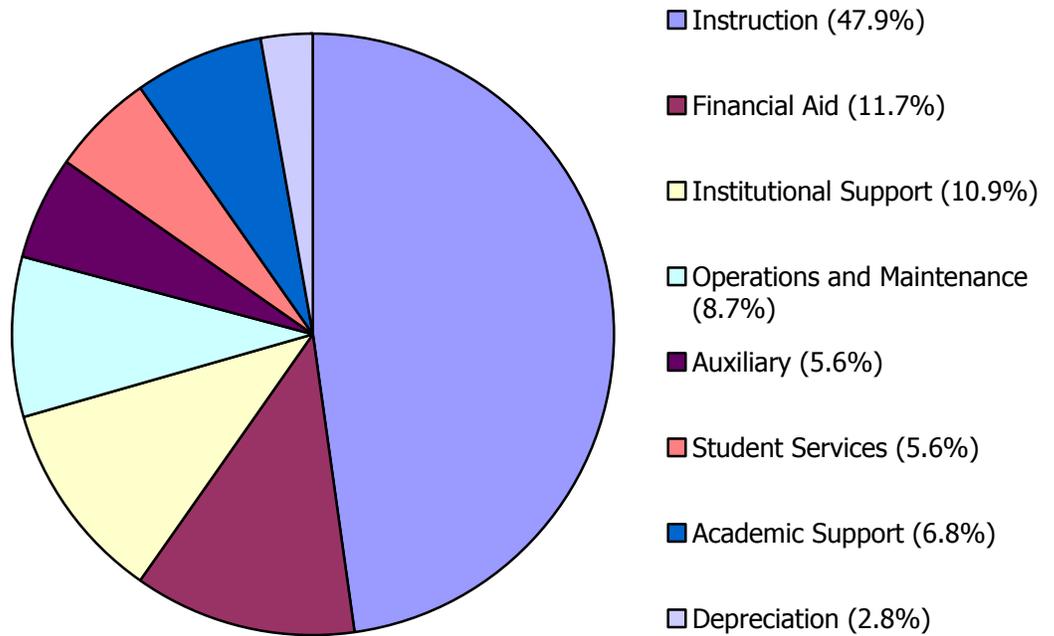


**MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)**

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Operating expenses at June 30, 2002 increased over the same period in fiscal year 2001. This increase was caused primarily by an increase in scholarships, and increase in personal services and increase in auxiliary expenses and recording depreciation. These increases were due to an increase in enrollment and higher faculty/staff salaries. Recording depreciation was a result of implementing GASB Statements No. 34 & 35. The following is a graphic illustration of operating expenses.

**Operating Expenses**



Total operating expenses at June 30, 2002 were \$56,678,525.70.

As the state's economy takes a downturn and a search for increased revenues continues, the General Assembly increased the state tuition for in-state students for Fall 2001 from \$27.50 per credit to \$31.00 per credit hour, a 12.7% increase. The out-of-state tuition changed from \$169.75 to \$173.25, a 2.1% increase. Over the last three years, the state tuition has increased approximately 77%.

Years	Tuition Rate	Maximum
1998-1999	\$20 per credit hour up to 14 hours	\$280
2001-2002	\$31 per credit hour up to 16 hours	496

**MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)**

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As was mentioned previously, the College receives funding from County and State sources. The County allocation decreased from \$6,048,993 in 2000-2001 to \$5,439,622 in 2001-2002, a 10.074% decrease. The capital outlay budget for 2000-2001 was \$535,850 and \$500,000 was awarded in 2001-2002, a 6.7% decrease.

The FTEs that generate the College's state budget declined overall from 2000-2001 to 2001-2002:

	<u>2000-2001</u>	<u>2001-2002</u>	<u>% Increase (Decrease)</u>
Curriculum	5949	5871	( 1.3%)
Occupational Extension	1518	1310	(15.9%)
Basic Skill	<u>779</u>	<u>877</u>	12.6%
Total	8246	8058	

Even though the 2001-2002 College budget suffered a decrease, the enrollment for 2001-2002 increased. The headcount for Fall 2000 per December count was 7952 and in 2001 the headcount was 8761, a 10.2% increase. At the May 2002 graduation, 889 students graduated, an increase of 121 over the previous year. To add to the difficult situation of funding education for more students with less budget, the state required the colleges to revert 2.96% of their individual college's budget. For FTCC this amount was \$834,278.

During the past year, FTCC served over 12,600 curriculum students. New programs offered in the 2001-2002 year were Business Administration/Electronic Commerce and Healthcare Management Technology. Under the Navy Articulation Agreement, Business Administration/Operations Management and Industrial Maintenance Technology were offered.

Online classes have broadened opportunities for the students and the community. In this academic year, the College served over 7,770 distance education learning curriculum students and over 670 were taught via the Internet. Over 130 students utilized "hybrid" Internet/Classroom courses. The North Carolina Information Highway classes served over 500 students. The College-By-Cassette courses were taught to over 360 students. Continuing Education served over 700 students taking online courses as well.

Furthermore, the increase in the College's enrollment is a direct reflection of the economy. As the unemployment rate for Cumberland County has risen, so has enrollment. The information below reflects the unemployment rates in Cumberland County.

	<u>2000-2001</u>		<u>2001-2002</u>
January 2001	5.1%	January 2002	6.7%
February 2001	5.5%	February 2002	6.5%
March 2001	5.0%	March 2002	6.9%
April 2001	4.9%	April 2002	6.3%
May 2001	5.0%	May 2002	6.8%
June 2001	5.7%	June 2002	6.8%

## **MANAGEMENT'S DISCUSSION AND ANALYSIS (CONCLUDED)**

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As the College enrollment grows, so do its facilities to accommodate our students. The dedication and grand opening of the Early Childhood Education Center was held in the fall of 2001. The Early Childhood Education Center is a state of the art daycare center with a capacity of 156 children and provides model training for caregivers. After less than seven months in operation, the Center received a five star rating from the Department of Health and Human Services, Division of Child Development. It is one of seven in Cumberland County to receive this highest rating.

The Spring Lake Center will be the newest addition to Fayetteville Technical Community College and will provide services to students at Fort Bragg, Pope Air Force Base and the northern part of Cumberland County. The 69,973 square foot two-story building will house classrooms, labs, shops, faculty and administrative offices to accommodate both Curriculum and Continuing Education students. The groundbreaking will be held in early September 2002. This multi-use education facility will replace the current leased properties in Spring Lake and surrounding areas. The facility will be funded from \$7 million of State Bond Funds, \$509,286 of County Capital Funds (HUD Funding) and \$350,000 of Institutional Funds. Additional funding was approved subsequent to June 30, 2002. The project should be completed in the 2003-2004 fiscal year.

Additionally, at the July 19, 2002 State Board of Community Colleges Board meeting, the Board approved Project #1131 – Horace Sisk and Lafayette Hall Classroom Building Renovations. The estimated cost of this project is \$3,513,973 and the funding source will be State Bond Renovation monies. The College is in the process of getting approval for Project #1125 – Horticulture Technology Center and Project #1126 – Virtual College Center. The majority of the funding for these projects will come from State Bonds.

**Fayetteville Technical Community College**  
**Statement of Net Assets**  
**June 30, 2002**

**Exhibit A**

<b>ASSETS</b>		
Current Assets:		
Cash and Cash Equivalents		\$ 8,166,647.23
Restricted Cash and Cash Equivalents		244,567.85
Receivables, Net (Note 3)		1,879,808.52
Due from Primary Government		342,746.72
Inventories		387,150.15
Prepaid Items		128,571.88
Notes Receivable, Net (Note 3)		27,349.78
<b>Total Current Assets</b>		<b>11,176,842.13</b>
Noncurrent Assets:		
Restricted Cash and Cash Equivalents		91,451.46
Capital Assets, Net (Note 4)		30,446,861.00
<b>Total Noncurrent Assets</b>		<b>30,538,312.46</b>
<b>Total Assets</b>		<b>41,715,154.59</b>
<b>LIABILITIES</b>		
Current Liabilities:		
Accounts Payable and Accrued Liabilities (Note 5)		251,731.31
Deferred Revenue		2,473.27
Funds Held for Others		52,487.26
Long-Term Liabilities - Current Portion (Note 6)		52,367.90
<b>Total Current Liabilities</b>		<b>359,059.74</b>
Noncurrent Liabilities:		
Long-Term Liabilities (Note 6)		899,775.76
<b>Total Noncurrent Liabilities</b>		<b>899,775.76</b>
<b>Total Liabilities</b>		<b>1,258,835.50</b>
<b>NET ASSETS</b>		
Invested in Capital Assets, Net of Related Debt		30,446,861.00
Restricted For:		
Nonexpendable:		
Other		39,050.00
Expendable:		
Scholarships and Fellowships		41,661.89
Loans		253,815.64
Capital Projects		1,300,325.25
Unrestricted		8,374,605.31
<b>Total Net Assets</b>		<b>\$ 40,456,319.09</b>
The accompanying notes to the financial statements are an integral part of this statement.		
See Independent Accountant's Review Report		

<b>Fayetteville Technical Community College</b>		
<b>Statement of Revenues, Expenses, and Changes in Net Assets</b>		
<b>For the Fiscal Year Ended June 30, 2002</b>		<b>Exhibit B</b>
<b>REVENUES</b>		
Operating Revenues:		
Student Tuition and Fees, Net (Note 8)	\$	8,643,538.94
Federal Grants and Contracts		7,462,526.36
State and Local Grants and Contracts		2,236,681.92
Sales and Services, Net (Note 8)		3,714,139.79
Other Operating Revenues		29,730.56
<b>Total Operating Revenues</b>		<b>22,086,617.57</b>
<b>EXPENSES</b>		
Operating Expenses:		
Personal Services		34,725,020.14
Supplies and Materials		5,952,315.31
Services		3,743,353.95
Scholarships and Fellowships		9,657,388.58
Utilities		1,020,068.95
Depreciation		1,580,378.77
<b>Total Operating Expenses</b>		<b>56,678,525.70</b>
<b>Operating Loss</b>		<b>(34,591,908.13)</b>
<b>NONOPERATING REVENUES:</b>		
State Aid		26,158,030.88
County Appropriations		6,683,931.95
Noncapital Gifts, Net (Note 8)		173,988.36
Investment Income, Net		245,996.61
Other Nonoperating Revenues		270,903.00
<b>Net Nonoperating Revenues</b>		<b>33,532,850.80</b>
<b>Loss Before Other Revenues, Expenses, Gains, and Losses</b>		<b>(1,059,057.33)</b>
State Capital Aid		1,767,937.31
Additions to Permanent Endowments		2,017.99
<b>Increase in Net Assets</b>		<b>710,897.97</b>
<b>NET ASSETS</b>		
Net Assets, July 1, 2001 as Restated		39,745,421.12
Net Assets, June 30, 2002	\$	<b>40,456,319.09</b>
The accompanying notes to the financial statements are an integral part of this statement.		
See Independent Accountant's Review Report		

<b><i>Fayetteville Technical Community College</i></b>		
<b><i>Statement of Cash Flows</i></b>		
<b><i>For the Fiscal Year Ended June 30, 2002</i></b>		<b><i>Exhibit C</i></b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Received from Customers		\$ 21,900,575.12
Payments to Employees and Fringe Benefits		(34,788,057.78)
Payments to Vendors and Suppliers		(10,956,768.44)
Payments for Scholarships and Fellowships		(9,657,388.58)
Loans Issued to Students		(163,916.05)
Collection of Loans to Students		150,115.71
Other Receipts		303,013.43
Net Cash Used by Operating Activities		(33,212,426.59)
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>		
State Aid Received		26,158,030.88
County Appropriations		6,683,931.95
Noncapital Grants Received		(9,140.25)
Noncapital Gifts and Endowments Received		167,353.30
Net Cash Provided by Noncapital Financing Activities		33,000,175.88
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
State Capital Aid Received		1,767,937.31
Capital Grants Received		(657,256.87)
Acquisition and Construction of Capital Assets		(869,213.90)
Net Cash Provided by Capital and Related Financing Activities		241,466.54
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Interest on Investments		237,244.97
Net Cash Provided by Investing Activities		237,244.97
Net Increase in Cash and Cash Equivalents		266,460.80
Cash and Cash Equivalents, July 1, 2001		8,236,205.74
Cash and Cash Equivalents, June 30, 2002		\$ 8,502,666.54

<b><i>Fayetteville Technical Community College</i></b>		
<b><i>Statement of Cash Flows</i></b>		<b><i>Exhibit C</i></b>
<b><i>For the Fiscal Year Ended June 30, 2002</i></b>		<b><i>Page 2</i></b>
<b>RECONCILIATION OF OPERATING LOSS TO NET CASH USED BY OPERATING ACTIVITIES:</b>		
Operating Loss		\$ (34,591,908.13)
Adjustments to Reconcile Operating Loss to Net Cash Used by Operating Activities:		
Depreciation Expense		1,580,378.77
Provision for Uncollectible Loans and Writeoffs		11,506.07
Miscellaneous Nonoperating Income		270,903.00
Changes in Assets and Liabilities:		
Receivables, Net		(186,042.45)
Inventories		32,215.80
Prepaid Items		28,632.16
Notes Receivable, Net		(13,800.34)
Accounts Payable and Accrued Liabilities		(320,972.42)
Funds Held for Others		32,110.43
Compensated Absences		(55,449.48)
Net Cash Used by Operating Activities		\$ (33,212,426.59)
<b>NONCASH INVESTING, CAPITAL, AND FINANCING ACTIVITIES:</b>		
Increase in Receivables Related to Nonoperating Income		666,397.12
The accompanying notes to the financial statements are an integral part of this statement.		
See Independent Accountant's Review Report		

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**NOTES TO THE FINANCIAL STATEMENTS**  
**JUNE 30, 2002**

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**NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES**

- A. Financial Reporting Entity** - The concept underlying the definition of the financial reporting entity is that elected officials are accountable to their constituents for their actions. As required by accounting principles generally accepted in the United States of America, the financial reporting entity includes both the primary government and all of its component units. An organization other than a primary government serves as a nucleus for a reporting entity when it issues separate financial statements. Fayetteville Technical Community College is a component unit of the State of North Carolina and an integral part of the State's *Comprehensive Annual Financial Report*.

The accompanying financial statements present all funds for which the College's Board of Trustees is financially accountable. Related foundations and similar non-profit corporations for which the College is not financially accountable are not part of the accompanying financial statements. These entities are not included because they are separately incorporated and there are neither common directors nor other evidence of common control.

- B. Basis of Presentation** - The accompanying financial statements are presented in accordance with accounting principles generally accepted in the United States of America as prescribed by the Governmental Accounting Standards Board (GASB).

Pursuant to the provisions of GASB Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments*, as amended by GASB Statement No. 35, *Basic Financial Statements – and Management's Discussion and Analysis – for Public Colleges and Universities* effective for the College's year ended June 30, 2002, the full scope of the College's activities is considered to be a single business-type activity (BTA) and accordingly, is reported within a single column in the basic financial statements.

- C. Basis of Accounting** - The financial statements of the College have been prepared using the economic resource measurement focus and the accrual basis of accounting. Under the accrual basis, revenues are recognized when earned, and expenses are recorded when an obligation has been incurred. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

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In accordance with GASB Statement No. 20, *Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting*, the College does not apply Financial Accounting Standards Board (FASB) pronouncements issued after November 30, 1989, for proprietary activities, unless the GASB amends its pronouncements to specifically adopt FASB pronouncements issued after that date.

- D. Cash and Cash Equivalents** – This classification appears on the Statement of Net Assets and the Statement of Cash Flows and includes undeposited receipts, petty cash, cash on deposit with private bank accounts, savings accounts, and short-term investments with the State Treasurer’s Cash and Investment Pool (a governmental external investment pool). The short-term investment portfolio maintained by the State Treasurer has the general characteristics of a demand deposit account in that participants may deposit and withdraw cash at any time without prior notice or penalty.
- E. Receivables** – Receivables consist of tuition and fees charges to students and charges for auxiliary enterprises’ sales and services. Receivables also include amounts due from the Federal government, state and local governments, and private sources in connection with reimbursement of allowable expenditures made pursuant to contracts and grants. Receivables are recorded net of estimated uncollectible amounts.
- F. Inventories** – Inventories, consisting of expendable supplies and merchandise for resale, are stated at the lower of cost or market value using the first-in, first-out method.
- G. Capital Assets** – Capital assets are stated at cost at date of acquisition or fair value at date of donation in the case of gifts. The College capitalizes assets that have a value or cost in excess of \$5,000 at the date of acquisition and an expected useful life of one or more years. Library books are expensed.
- Depreciation is computed using the straight-line method over the estimated useful lives of the assets, generally 10 to 75 years for general infrastructure, 10 to 50 years for buildings, and 3 to 25 years for equipment.
- H. Restricted Assets** – Restricted assets represent assets whose use is restricted by external parties or by law through constitutional provisions or enabling legislation.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

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- I. Noncurrent Long-Term Liabilities** – Noncurrent long-term liabilities include compensated absences that will not be paid within the next fiscal year.
- J. Compensated Absences** - The College's policy is to record the cost of vacation leave when earned. The policy provides for a maximum accumulation of unused vacation leave of 30 days which can be carried forward each January 1st or for which an employee can be paid upon termination of employment. Also, any accumulated vacation leave in excess of 30 days at year-end is converted to sick leave. Under this policy, the accumulated vacation leave for each employee at June 30th equals the leave carried forward at the previous December 31st plus the leave earned, less the leave taken between January 1st and June 30th.

When classifying compensated absences into current and noncurrent, leave is considered taken using a last in, first out method.

- K. Net Assets** – The College's net assets are classified as follows:

**Invested in Capital Assets, Net of Related Debt** – This represents the College's total investment in capital assets, net of outstanding debt obligations related to those capital assets.

**Restricted Net Assets – Nonexpendable** – Nonexpendable restricted net assets include endowments and similar type assets whose use is limited by donors or other outside sources, and, as a condition of the gift, the principal is to be maintained in perpetuity.

**Restricted Net Assets – Expendable** – Expendable restricted net assets include resources for which the College is legally or contractually obligated to spend in accordance with restrictions imposed by external parties.

**Unrestricted Net Assets** – Unrestricted net assets include resources derived from student tuition and fees, sales and services, unrestricted gifts, and interest income.

Restricted and unrestricted resources are tracked using a fund accounting system and are spent in accordance with established fund authorities. Fund authorities provide rules for the fund activity and are separately established for restricted and unrestricted activities. When both restricted and unrestricted funds are available for expenditure, the decision for funding is transactional based within the departmental management system in place at the College.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

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- L. Scholarship Discounts** – Student tuition and fees revenues and certain other revenues from College charges are reported net of scholarship discounts in the accompanying Statement of Revenues, Expenses, and Changes in Net Assets. The scholarship discount is the difference between the actual charge for goods and services provided by the College and the amount that is paid by students or by third parties on the students' behalf. Student financial assistance grants, such as Pell grants, and other federal, state, or nongovernmental programs, are recorded as either operating or nonoperating revenues in the accompanying Statement of Revenues, Expenses, and Changes in Net Assets. To the extent that revenues from these programs are used to satisfy tuition, fees, and other charges, the College has recorded a scholarship discount.
- M. Revenue and Expense Recognition** – The College presents its revenues and expenses as operating or nonoperating based on recognition definitions from GASB Statement No. 9, *Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities That Use Proprietary Fund Accounting*. Operating activities are those activities that are necessary and essential to the mission of the College. Operating revenues include all charges to customers, grants received for student financial assistance, and interest earned on loans. Grants received for student financial assistance are considered operating revenues because they provide resources for student charges, and such programs are necessary and essential to the mission of the College. Revenues from nonexchange transactions and state appropriations that represent subsidies or gifts to the College, as well as investment income, are considered nonoperating since these are either capital or noncapital financing or investing activities. Operating expenses are all expense transactions incurred other than those related to capital or noncapital financing or investing activities. Revenues received for capital financing activities, as well as related expenses, are considered neither operating nor nonoperating activities and are presented after nonoperating activities on the accompanying Statement of Revenues, Expenses, and Changes in Net Assets.
- N. County Appropriations** - County Appropriations are provided to the College primarily to fund its plant operation and maintenance function and to fund construction projects, motor vehicles purchases, and maintenance of equipment. Unexpended county current appropriation and county capital appropriation do not revert and are available for future use as approved by the county commissioners.

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

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**NOTE 2 - DEPOSITS**

All funds of the College are deposited in board-designated official depositories and are required to be collateralized in accordance with General Statute 115D-58.7. Official depositories may be established with any bank or savings and loan association whose principal office is located in North Carolina or with the State Treasurer’s Cash and Investment Pool. Also, the College may establish time deposit accounts, money market accounts, and certificates of deposit. At year-end, cash on hand was \$3,495.00. The carrying amount of cash on deposit was \$8,499,171.54 and the bank balance was \$9,167,131.83.

The North Carolina Administrative Code (20 NCAC 7) requires all depositories to collateralize public deposits in excess of federal depository insurance coverage by using one of two methods, dedicated or pooled. Under the dedicated method, a separate escrow account is established by each depository in the name of each local governmental unit and the responsibility of monitoring collateralization rests with the local unit. Under the pooling method, each depository establishes an escrow account in the name of the State Treasurer to secure all of its public deposits. This method shifts the monitoring responsibility from the local unit to the State Treasurer.

Cash on deposit at year end consisted of the following:

	<u>Book Balance</u>	<u>Bank Balance</u>
Cash on Deposit with State Treasurer	\$ 4,443,251.40	\$ 4,443,251.40
Cash on Deposit with Private Financial Institutions	<u>4,055,920.14</u>	<u>4,723,880.43</u>
	<u>\$ 8,499,171.54</u>	<u>\$ 9,167,131.83</u>

The cash on deposit with the State Treasurer is pooled with state agencies and similar institutions in short-term investments with the State Treasurer’s Cash and Investment Pool. These moneys are invested in accordance with General Statutes 147-69.1(c) and 147-69.2, and as required by law are “readily convertible into cash.” All investments of the fund are held either by the Department of State Treasurer or its agent in the State’s name. The fund’s uninvested cash is either covered by federal depository insurance or, pursuant to 20 NCAC 7, is collateralized under either the dedicated or pooling method.

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

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The financial statements and disclosures for the State Treasurer’s Cash and Investment Pool are included in the State of North Carolina’s *Comprehensive Annual Financial Report*. An electronic version of this report is available by accessing the North Carolina Office of the State Controller’s Internet home page <http://www.osc.state.nc.us/> and clicking on “Financial Reports”, or by calling the State Controller’s Financial Reporting Section at (919) 981-5454.

Of the cash on deposit with private financial institutions at June 30, 2002, \$300,055.42 of the bank balance was covered by federal depository insurance, \$4,423,825.01 was covered by collateral held by an authorized escrow agent in the name of the State Treasurer (pooling method).

**NOTE 3 - RECEIVABLES**

Receivables at June 30, 2002 were as follows:

	<u>Gross Receivables</u>	<u>Allowance for Doubtful Accounts</u>	<u>Net Receivables</u>
<b>Current Receivables:</b>			
Students	\$ 302,051.48	\$ 0.00	\$ 302,051.48
Accounts	213,272.63		213,272.63
Intergovernmental	1,311,653.57		1,311,653.57
Investment Earnings	17,883.39		17,883.39
Other	34,947.45		34,947.45
	<u>\$ 1,879,808.52</u>	<u>\$ 0.00</u>	<u>\$ 1,879,808.52</u>
<b>Notes Receivables:</b>			
<b>Notes Receivable - Current</b>			
Federal Loan Programs	891.15	891.15	
Institutional Student Loan Programs	57,242.70	29,892.92	27,349.78
	<u>\$ 58,133.85</u>	<u>\$ 30,784.07</u>	<u>\$ 27,349.78</u>

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### NOTE 4 - CAPITAL ASSETS

A summary of changes in the capital assets is presented as follows:

	Balance July 1, 2001	Adjustments	Increases	Decreases	Balance June 30, 2002
Capital Assets, Non-Depreciable:					
Land	\$ 1,786,760.73	\$ 0.00	\$ 277,640.00	\$ 0.00	\$ 2,064,400.73
Construction in Progress	4,093,563.88		629,589.69	4,688,148.07	35,005.50
Total Capital Assets, Non-Depreciable	5,880,324.61		907,229.69	4,688,148.07	2,099,406.23
Capital Assets, Depreciable:					
Buildings	30,445,649.83		4,688,148.07		35,133,797.90
Machinery and Equipment	8,211,136.55		759,425.60	217,174.04	8,753,388.11
General Infrastructure	853,021.12				853,021.12
Total Capital Assets, Depreciable	39,509,807.50		5,447,573.67	217,174.04	44,740,207.13
Less Accumulated Depreciation:					
Buildings	9,480,961.32		803,700.72		10,284,662.04
Machinery and Equipment	4,833,708.35		744,381.85	207,240.16	5,370,850.04
General Infrastructure	704,944.08		32,296.20		737,240.28
Total Accumulated Depreciation	15,019,613.75		1,580,378.77	207,240.16	16,392,752.36
Total Capital Assets, Depreciable, Net	24,490,193.75		3,867,194.90	9,933.88	28,347,454.77
<b>Capital Assets, Net</b>	<b>\$ 30,370,518.36</b>	<b>\$ 0.00</b>	<b>\$ 4,774,424.59</b>	<b>\$ 4,698,081.95</b>	<b>\$ 30,446,861.00</b>

### NOTE 5 - ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities at June 30, 2002 were as follows:

	Amount
Accounts Payable	\$ 40,073.11
Accrued Payroll	208,970.70
Contract Payable	2,687.50
<b>Total Accounts Payable and Accrued Liabilities</b>	<b>\$ 251,731.31</b>

### NOTE 6 - LONG-TERM LIABILITIES

A summary of changes in the long-term liabilities is presented as follows:

	Balance July 1, 2001	Additions	Reductions	Balance June 30, 2002	Current Portion
Compensated Absences	\$ 1,007,593.14	\$ 900,408.23	\$ 955,857.71	\$ 952,143.66	\$ 52,367.90

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### NOTE 7 - OPERATING LEASES

Rental expense for all operating leases during the year was \$59,235.00.

### NOTE 8 - REVENUES

A summary of eliminations and allowances by revenue classification is presented as follows:

	Gross Revenues	Less Scholarship Discounts	Net Revenues
<b>Operating Revenues:</b>			
<b>Student Tuition and Fees</b>	\$ 10,449,106.32	\$ 1,805,567.38	\$ 8,643,538.94
<b>Sales and Services:</b>			
Sales and Services of Auxiliary Enterprises:			
Dining	\$ 315,504.38		\$ 315,504.38
Bookstore	2,911,686.40		2,911,686.40
Other	474,096.61		474,096.61
Sales and Services of Educational and Related Activities	12,852.40		12,852.40
<b>Total Sales and Services</b>	\$ 3,714,139.79	\$	\$ 3,714,139.79
<b>Nonoperating - Noncapital Gifts</b>	\$ 173,988.36	\$	\$ 173,988.36

### NOTE 9 - OPERATING EXPENSES BY FUNCTION

The College's operating expenses by functional classification are presented as follows:

	Salaries and Benefits	Supplies and Materials	Services	Scholarships and Fellowships	Utilities	Depreciation	Total
Instruction	\$ 22,773,269.77	\$ 887,452.43	\$ 1,206,311.34	\$ 2,261,220.31	\$ 12,389.61	\$ 0.00	\$ 27,140,643.46
Academic Support	2,835,283.41	907,478.03	87,538.07		200.00		3,830,499.51
Student Services	2,247,122.47	4,780.16	82,314.88	856,830.17	41.88		3,191,089.56
Institutional Support	3,518,337.46	1,542,378.31	973,737.14		145,749.10		6,180,202.01
Operations and Maintenance of Plant	2,776,955.18	224,980.57	1,079,894.19		861,688.36		4,943,518.30
Student Financial Aid	116,780.70			6,539,338.10			6,656,118.80
Auxiliary Enterprises	457,271.15	2,385,245.81	313,558.33				3,156,075.29
Depreciation						1,580,378.77	1,580,378.77
<b>Total Operating Expenses</b>	<b>\$ 34,725,020.14</b>	<b>\$ 5,952,315.31</b>	<b>\$ 3,743,353.95</b>	<b>\$ 9,657,388.58</b>	<b>\$ 1,020,068.95</b>	<b>\$ 1,580,378.77</b>	<b>\$ 56,678,525.70</b>

### NOTE 10 - PENSION PLANS

**A. Retirement Plans** - Each permanent full-time employee, as a condition of employment, is a member of the Teachers' and State Employees' Retirement System. The Teachers' and State Employees' Retirement System (System) is a multiple-employer cost sharing defined benefit pension plan administered by the North Carolina State Treasurer.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

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After five years of creditable service, members of the Teachers' and State Employees' Retirement System qualify for a vested deferred benefit. Employees who retire on or after age 65 and complete 5 years of membership service (age 55 and 5 years of creditable service for law enforcement officers), reach age 60 with 25 years of membership service, or complete 30 years of creditable service receive a retirement allowance of 1.81% of an average final compensation (based on the 4 consecutive years that produce the highest average) multiplied by the number of years of creditable service. Employees may retire with reduced benefits if they reach age 50 with 20 years of creditable service or reach age 60 with 5 years of creditable service (age 50 with 15 years creditable service for law enforcement officers).

Benefit and contribution provisions for the Teachers' and State Employees' Retirement System are established by North Carolina General Statute 135-5 and 135-8 and may be amended only by the North Carolina General Assembly. Employer and member contributions rates are set each year by the North Carolina General Assembly based on annual actuarial valuations. For the year ended June 30, 2002, these rates were set at 1.97% of covered payroll for employers and 6% of covered payroll for members.

For the year ended June 30, 2002, the College had a total payroll of \$29,716,175.16, of which \$25,173,584.60 was covered under the Teachers' and State Employees' Retirement System. Total employee and employer contributions for pension benefits for the year were \$1,510,415.33 and \$495,919.62, respectively. The College made one hundred percent of its annual required contributions for the years ended June 30, 2002, 2001, and 2000, which were \$495,919.62, \$1,260,638.44, and \$1,785,585.99, respectively.

The Teachers' and State Employees' Retirement System's financial information is included in the State of North Carolina *Comprehensive Annual Financial Report*. An electronic version of this report is available by accessing the North Carolina Office of the State Controller's Internet home page <http://www.osc.state.nc.us/> and clicking on "Financial Reports", or by calling the State Controller's Financial Reporting Section at (919) 981-5454.

- B. Supplemental Retirement Income Plans - IRC Section 401(k) Plan -** All members of the Teachers' and State Employees' Retirement System are eligible to enroll in the Supplemental Retirement Income Plan, a defined contribution plan, created under Internal Revenue Code Section 401(k). All costs of administering the plan are the responsibility of the Plan participants. The voluntary contributions by employees amounted to \$542,809.00 for the year ended June 30, 2002.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

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IRC Section 403(b) and 403(b)(7) Plans - Eligible College employees can participate in tax sheltered annuity plans created under Internal Revenue Code Sections 403(b) and 403(b)(7). The employee's eligible contributions, made through salary reduction agreements, are exempt from federal and state income taxes until the annuity is received or the contributions are withdrawn. These plans are exclusively for employees of colleges and certain charitable and other non-profit institutions. All costs of administering and funding these plans are the responsibility of the Plan participants. No costs are incurred by the College. The voluntary contributions by employees amounted to \$239,897.64 for the year ended June 30, 2002.

### NOTE 11 - OTHER POSTEMPLOYMENT BENEFITS

- A. Health Care for Long-Term Disability Beneficiaries and Retirees -** The College participates in State-administered programs which provide postemployment health insurance to eligible former employees. Eligible former employees include long-term disability beneficiaries of the Disability Income Plan of North Carolina and retirees of the Teachers' and State Employees' Retirement System. These benefits were established by Chapter 135, Article 3, Part 3, of the General Statutes and may be amended only by the North Carolina General Assembly. Funding for the health care benefit for long-term disability beneficiaries and retirees is financed on a pay-as-you-go basis. The College contributed 2.35% of the covered payroll under the Teachers' and State Employees' Retirement System for these health care benefits. For the fiscal year ended June 30, 2002, the College's total contribution to the Plan was \$591,579.24. The College assumes no liability for retiree health care benefits provided by the programs other than its required contribution. Additional detailed information about these programs can be located in the State of North Carolina's *Comprehensive Annual Financial Report*.
- B. Long-Term Disability -** The College participates in the Disability Income Plan of North Carolina (DIPNC). Established by Chapter 135, Article 6, of the General Statutes, DIPNC provides short-term and long-term disability benefits to eligible members of the Teachers' and State Employees' Retirement System. Long-term disability income benefits are advance funded on an actuarially determined basis using the one-year term cost method. The College contributes .52% of covered payroll under the Teachers' and State Employees' Retirement System to the DIPNC. For the fiscal year ended June 30, 2002, the College's total contribution to the DIPNC was \$130,902.64. The College assumes no liability for long-term disability benefits under the plan other than its contribution. Additional detailed information about the DIPNC is disclosed in the State of North Carolina's *Comprehensive Annual Financial Report*.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

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### NOTE 12 - RISK MANAGEMENT

The College is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. These exposures to loss are handled via a combination of methods, including participation in State-administered insurance programs, purchase of commercial insurance, and self-retention of certain risks. There have been no significant reductions in insurance coverage from the previous year and settled claims have not exceeded coverage in any of the past three fiscal years.

Tort claims of up to \$500,000 are self-insured under the authority of the State Tort Claims Act. In addition, the State provides excess public officers' and employees' liability insurance up to \$11,000,000 via contract with a private insurance company. The premium, based on a composite rate, is paid by the North Carolina Community College System Office directly to the private insurer.

Fire and other property losses are covered by contracts with private insurance companies. There have been no significant reductions in insurance coverage from the previous year and settled claims have not exceeded coverage in any of the past three fiscal years.

State-owned vehicles used for instructional purposes are covered by liability insurance handled by the State Department of Insurance. Liability insurance for other college-owned vehicles are covered by contracts with private insurance companies.

The College is protected for losses from employee dishonesty and computer fraud for employees paid in whole or in part from State funds. The blanket honesty bond is with a private insurance company and is handled by the North Carolina Department of Insurance with coverage of \$5,000,000 per occurrence and a \$50,000 deductible. The College is protected for losses from employee dishonesty and computer fraud for employees paid entirely from County or Institutional Funds by contracts with private insurance companies.

Employees and retirees are provided health care coverage by the Comprehensive Major Medical Plan (Plan), a component unit of the State. The Plan is funded by employer and employee contributions and is administered by a third-party contractor. Effective for the October 1, 2001 through September 30, 2002 year, the Plan no longer offers health coverage through HMO plans.

The State Board of Community Colleges makes the necessary arrangements to carry out the provisions of the Workers' Compensation Act which are applicable to employees whose wages are paid in whole or in part from State

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

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funds. The College purchases workers' compensation insurance for employees whose salaries or wages are paid by the board entirely from County or Institutional Funds.

Term life insurance of \$25,000 to \$50,000 is provided to eligible workers. This self-insured death benefit program is administered by the State Treasurer and funded via employer contributions.

Additional details on the State-administered risk management programs are disclosed in the State's *Comprehensive Annual Financial Report*, issued by the Office of the State Controller.

### NOTE 13 - COMMITMENTS AND CONTINGENCIES

**A. Commitments** - The College has established an encumbrance system to track its outstanding commitments on construction projects and other purchases. Outstanding commitments on construction contracts were \$551,597.00 at June 30, 2002.

**B. Community College General Obligation Bonds** - The 1999-2000 Session of the General Assembly of North Carolina authorized the issuance of six hundred million dollars of general obligation bonds of the State, as subsequently approved by a vote of qualified voters of the State, to provide funds for capital improvements for the North Carolina Community College System. The funds authorized are to be used solely to construct new buildings and to renovate and modernize existing buildings on the North Carolina Community College System campuses. The bond legislation specifies the amount of bond funding for each College campus as well as the intended amount for new construction and repair and replacement. The legislation further provides that the State Board of Community Colleges shall be responsible for the approval of projects in accordance with provisions of the legislation. The bonds are authorized to be issued over a six-year period beginning in 2001 at a level not to exceed amounts provided in the legislation. Using a cash flow financing approach, The Community College System's Office (CCSO), establishes annual amounts not to exceed for each approved project. The amounts not to exceed are subject to change due to actual cash availability and needs during the year. Subsequent to the bond sales and the availability of bond proceeds, CCSO notifies the Office of State Budget and Management (OSBM) of the amount not to exceed for the total of the approved projects. Within this amount, based on an official request of cash needs from the State Board of Community Colleges, OSBM authorizes allotments. These allotments are then recorded to specific community college allotment accounts by the CCSO. The College records the allotments as revenue on the accompanying financial statements. The College's remaining authorization \$38,143,018.00 is

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

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contingent on future bond sales and CCSO allotment approval. Because of uncertainty and time restrictions the remaining authorization is not recorded as an asset or revenue on the accompanying financial statements.

### **NOTE 14 - FAYETTEVILLE TECHNICAL COMMUNITY COLLEGE FOUNDATION, INC.**

The Fayetteville Technical Community College Foundation, Inc. is a separately incorporated non-profit foundation associated with the College. This organization serves as the primary fundraising arm of the College through which individuals, corporations, and other organizations support College programs by providing scholarships, fellowships, faculty salary supplements, and unrestricted funds to specific departments and the College's overall academic environment. The College's financial statements do not include the assets, liabilities, net assets, or operational transactions of the Foundation, except for the distributions made and benefits provided by the Foundation. The distributions received and/or benefits provided approximated \$185,788.37 for the year ended June 30, 2002.

### **NOTE 15 - ACCOUNTING CHANGES**

Effective July 1, 2001, the College implemented GASB Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments*, as amended by GASB Statement No. 35, *Basic Financial Statements – and Management's Discussion and Analysis – for Public Colleges and Universities*. The financial statement presentation required by these Statements is a single-column enterprise activity rather than the fund-group perspective previously reported. Significant accounting changes in order to comply with the new requirements include adopting depreciation on capital assets, reporting revenues net of discounts and allowances, eliminating inter-fund activities, classifying activities as operating or nonoperating, classifying assets and liabilities as current or noncurrent, and prorating summer school activities to periods earned.

In addition, the College implemented GASB Statement No. 38, *Certain Financial Statement Note Disclosures*. Changes in existing disclosures include more detailed information on debt service requirements, obligations under leases, and short-term debt. New disclosures include variable debt interest information and the major components of receivable and payable balances.

## NOTES TO THE FINANCIAL STATEMENTS (CONCLUDED)

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### NOTE 16 - NET ASSET RESTATEMENT

As referred to in Note 15, the College implemented GASB Statement No. 34, *Basic Financial Statements – and Management’s Discussion and Analysis – for State and Local Governments*, as amended by GASB Statement No. 35, *Basic Financial Statements – and Management’s Discussion and Analysis – for Public Colleges and Universities*.

July 1, 2001 Fund Equity as previously reported	\$ 55,715,520.06
Implementation of GASB 34/35	<u>\$ (15,970,098.94)</u>
July 1, 2001 Net Assets as Restated	<u>\$ 39,745,421.12</u>

**Fayetteville Technical Community College  
 Schedule of General Obligation Bond Project Authorizations,  
 Budgets, and Expenditures  
 For Project-to-Date as of June 30, 2002**

**Schedule 1**

Capital Improvement Projects	Projected Start Date	General Obligation Bonds Authorized	Other Sources	Total Project Budget	Amount Expended	Percent Completed	Expected Completion Date
<i>Projects Approved by the State Board</i>							
Spring Lake - Multi Use Educational Bldg.	Nov 2000	\$ 7,000,000.00	\$ 859,286.00	\$ 7,859,286.00	\$ 30,005.00	0.38%	Apr 2004
Horticulture Complex at Cape Fear Botanical Garden	Nov 2001	2,000,000.00		2,000,000.00			Feb 2004
<i>Projects Pending Approval by the State Board</i>							
Purchase Land Along Fort Bragg Road	Jun 2002	600,000.00		600,000.00			
Renovate Horace Sisk/ LaFayette Hall	Apr 2002	3,513,973.00		3,513,973.00			
Virtual College Center	Nov 2002	6,000,000.00		6,000,000.00			
General Classroom Bldg.	Jan 2005	10,500,000.00		10,500,000.00			
Purchase Land Along Fort Bragg Road	Jan 2006	1,377,201.00		1,377,201.00			
Renovate Three Classroom Bldgs.	Jan 2006	7,500,000.00		7,500,000.00			
<b>Total All Projects</b>		<b>\$ 38,491,174.00</b>	<b>\$ 859,286.00</b>	<b>\$ 39,350,460.00</b>	<b>\$ 30,005.00</b>		

Note: The 1999-2000 Session of the General Assembly of North Carolina authorized the issuance of six hundred million dollars of general obligation bonds of the State, as subsequently approved by a vote of qualified voters of the State, to provide funds for capital improvements for the North Carolina Community College System. The projects listed on this schedule are those funded or to be funded by bond proceeds from the general obligation bonds authorized by Senate Bill 912.

## **DISTRIBUTION OF REVIEW REPORT**

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In accordance with General Statutes 147-64.5 and 147-64.6(c)(14), copies of this report have been distributed to the public officials listed below. Additional copies are provided to other legislators, state officials, the press, and the general public upon request.

### **EXECUTIVE BRANCH**

The Honorable Michael F. Easley	Governor of North Carolina
The Honorable Beverly M. Perdue	Lieutenant Governor of North Carolina
The Honorable Richard H. Moore	State Treasurer
The Honorable Roy A. Cooper, III	Attorney General
Mr. David T. McCoy	State Budget Officer
Mr. Robert L. Powell	State Controller
Mr. H. Martin Lancaster	President, North Carolina Community College System
Dr. Larry B. Norris	President, Fayetteville Technical Community College
Ms. Betty Jo M. Smith	Vice President for Financial Services, Fayetteville Technical Community College
Mr. Harry F. Shaw	Chairman, Board of Trustees, Fayetteville Technical Community College

### **LEGISLATIVE BRANCH**

Appointees to the Joint Legislative Commission on Governmental Operations

Senator Marc Basnight, Co-Chairman	Representative James B. Black, Co-Chairman
Senator Charlie Albertson	Representative Martha B. Alexander
Senator Keever M. Clark	Representative E. Nelson Cole
Senator Daniel G. Clodfelter	Representative James W. Crawford, Jr.
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Senator David F. Weinstein	Representative Douglas Y. Yongue

### **Other Legislative Officials**

Senator Anthony E. Rand	Majority Leader of the N. C. Senate
Senator Patrick J. Ballantine	Minority Leader of the N. C. Senate
Representative N. Leo Daughtry	Minority Leader of the N. C. House of Representatives
Representative Joe Hackney	N. C. House Speaker Pro-Tem
Mr. James D. Johnson	Director, Fiscal Research Division

March 18, 2003

## ORDERING INFORMATION

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Copies of this report may be obtained by contacting the:

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State of North Carolina  
2 South Salisbury Street  
20601 Mail Service Center  
Raleigh, North Carolina 27699-0601

Internet: <http://www.ncauditor.net>

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